Hazer Group Limited (ACN 144 044 600)
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CORPORATE PRESENTATION

PERTH, AUSTRALIA; 29 July 2026: Hazer Group Ltd ("Hazer" or "the Company") (ASX: HZR) is pleased to advise that Managing Director and CEO, Mr Glenn Corrie, will be presenting today during the Energy Transition and Green Opportunity Session at the TACTIC Conference and Trade Expo in Port Augusta, South Australia commencing at 2:25pm ACST.

The presentation materials can also be accessed via the "Announcements" page of the Company's website: www.hazergroup.com.au.

This announcement was authorised for release by the Board of the Company.

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ABOUT HAZER GROUP LTD
Hazer Group is an Australian technology company, driving global decarbonisation efforts with the commercialisation of the Company's disruptive world-leading climate-tech. Hazer Group's proprietary advanced technology called the Hazer Process, enables the production of 2 product streams - clean and economically competitive hydrogen and high-quality graphite ("Hazer Graphite") using a natural gas (or biogas) feedstock and iron-ore as the process catalyst.

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This announcement may contain certain "forward-looking statements" which may not have been based solely on historical facts but are based on the Company's current expectations about future events and results.

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ASX:HZR

HazerGroup™

Unlocking Australia’s Green Steel Future

A commercially ready, affordable pathway to green steel in Whyalla

2026 TACTIC Conference, Port Augusta
July 2026

Disclaimer

Important information This presentation has been prepared by Hazer Group Limited ("Hazer" or "the Company")

Hazer Group is an Australian technology company, driving global decarbonisation efforts with the commercialisation of the company's disruptive world-leading climate-tech. Hazer Group's proprietary advanced technology called Hazer Process, enables the production of two product streams — clean and economically competitive hydrogen and high-quality graphite ("Hazer Graphite") — using a natural gas (or biogas) feedstock and iron-ore as the process catalyst.

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Authorisation This document has been authorised for release by the Board of the Company.

Converting Natural Gas into Energy and Critical Minerals

Affordable. Scalable. Now.

'Hazer Group is decarbonising industry with its breakthrough climate technology; accelerating the delivery of affordable clean hydrogen and valuable graphite; at scale'

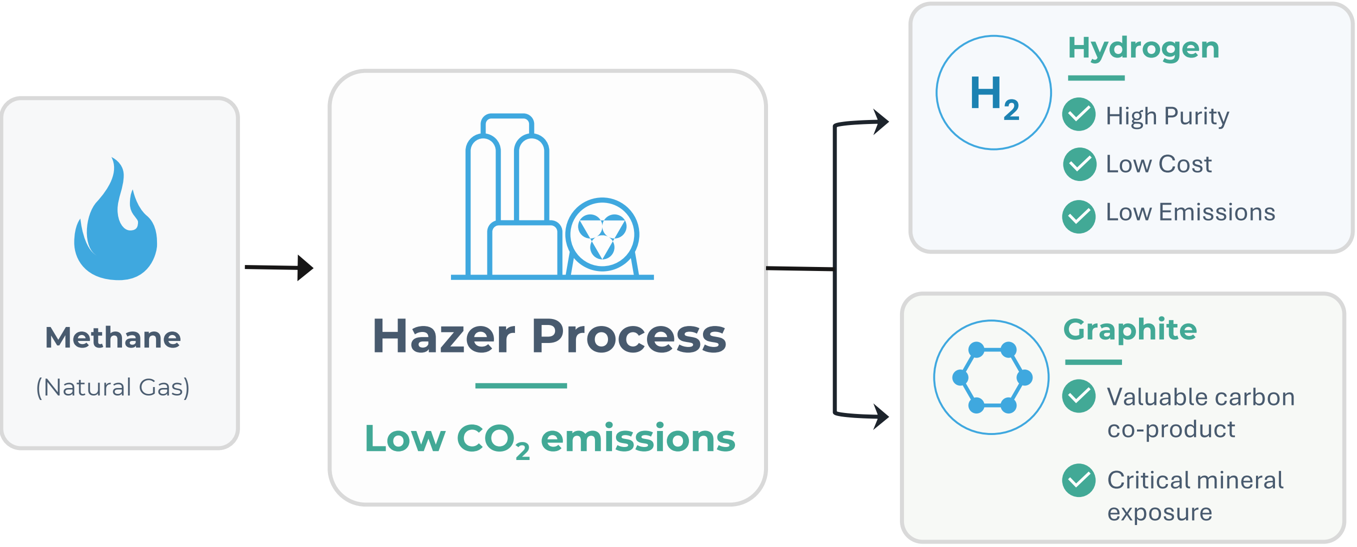
Why Hazer wins

A scalable, plug-in solution delivering low-cost H_2 and valuable graphite with low CO_2 emissions

- Low-Cost Pyrolysis
- Low-Emission Process
- Water-Free Tech
- Valuable Graphite
- Infrastructure Ready
- Commercial Scale

The Hazer Process Advantage

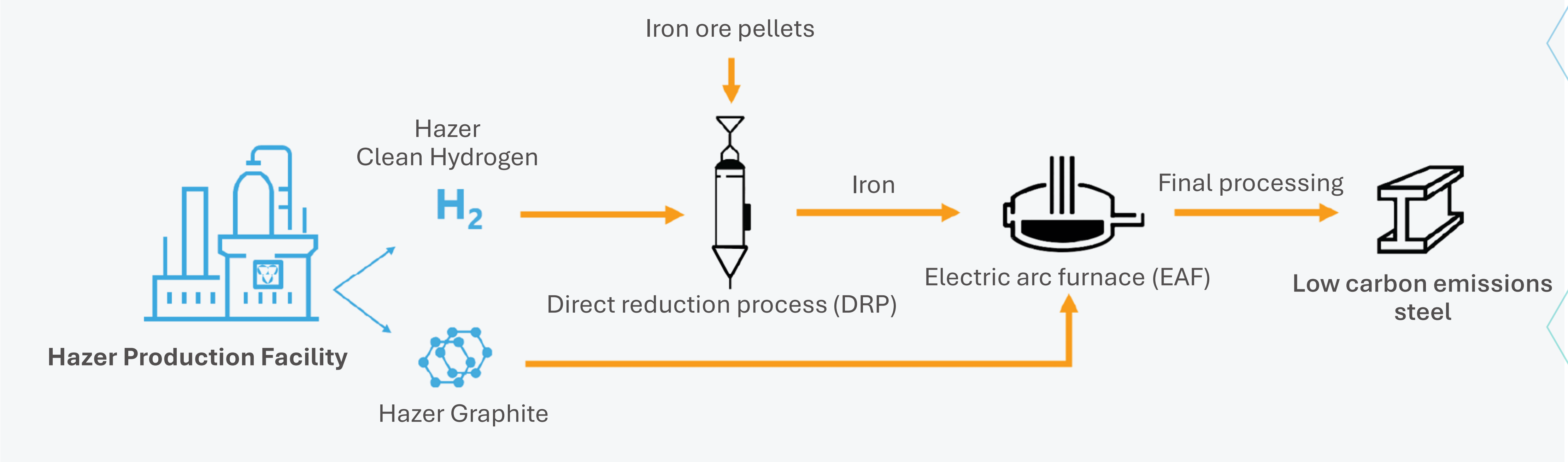
Direct methane conversion to clean hydrogen and solid carbon; low CO_2 emissions



One Process, Two Strategic Products, Low CO_2

Strong synergies with the steelmaking process

Low carbon emissions steelmaking incorporating the Hazer Process



Why it works?

Low-cost
Proprietary features of Hazer technology

Produces "hot" H_2
Ideal for integration with DRP

Small footprint
Vastly smaller than electrolysers

Iron ore catalyst
Promotes process circulatory

Graphite co-product
Well-suited as recarburiser in EAF

Economies of scale
Hazer fluid bed reactor enables large scale capacity

Making clean hydrogen commercially viable

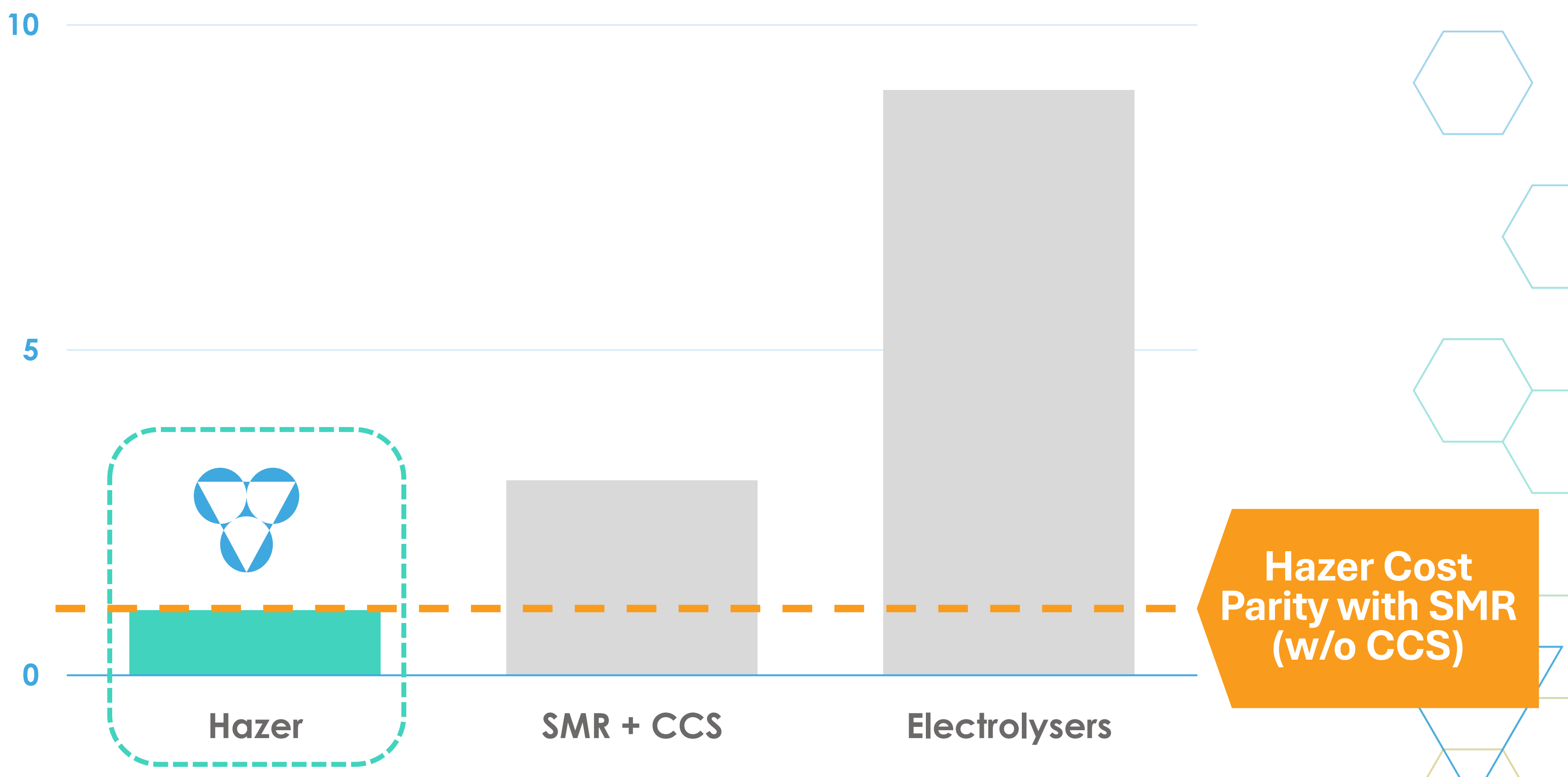
Hazer offer negligible emissions, cost competitive pathway for industries that already rely on hydrogen - without the challenges of carbon capture (CCS) or electrolysis

Low Energy Consumption

Negligible CO_2 Emissions

Valuable Graphite Co-Product

H_2 cost (US$) per kg by type*



* Company aspirations that should not be read as forward-looking statements.
See disclaimer - Slide 2 and Assumptions & Notes – Slide 17

De-risked technology; ready for market

Rapid development since company founding and advancing to Tech Readiness Level

2007-2013

Lab and Bench Scale

Catalyst kinetics and process research

2017-2021

Pilot Scale

Fluidised bed optimised conditions & catalyst injection

2022-Present

Commercial Demonstration Plant (CDP)

End-to-end continuous plant operations

2024-2025

Canada Pilot

Heat transfer confirmed for resistive heating reactors

2025+

Large-Scale Reactor Simulation (PSRI)

Large scale fluidisation to validate commercial scale-up

2026+

Industrial User Plants / FOAK

Integrated industrial application supply

KBR

KBR commence DD | **KBR Alliance** | **30ktpa+ plant design**

Strategic alliance with KBR to deliver commercial scale

Why KBR?

Revenue (2024)
US$ 7.7 bln

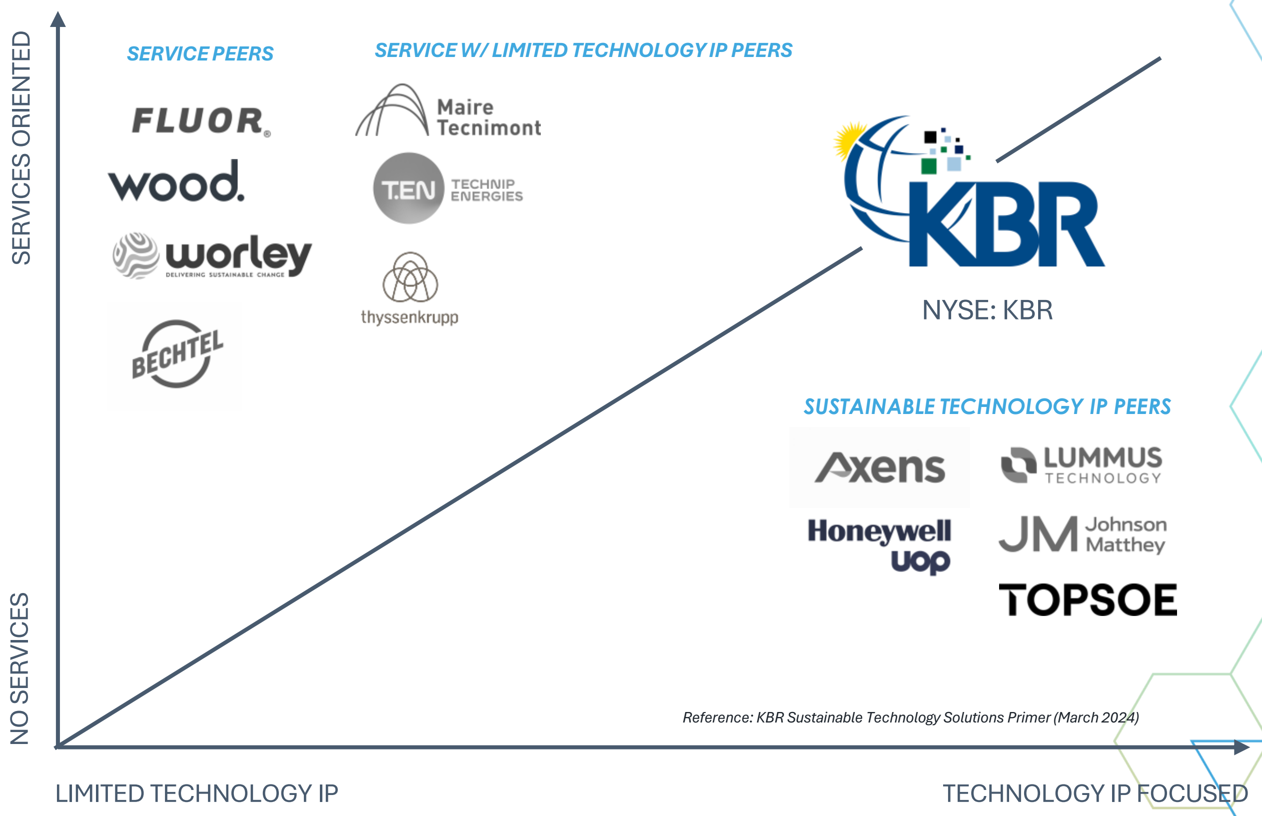
Global Presence
81 + countries

Ammonia Market Share
50% +

Licensed Ammonia Plants
>250

Head Office
Houston
Texas, USA

Global Employees
~38,000

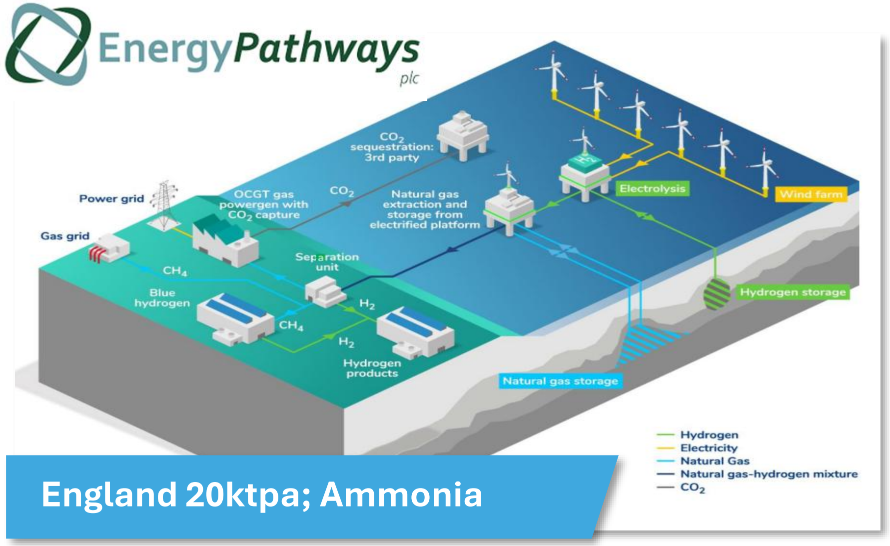


Proven track record of commercialising breakthrough industrial technologies

Overview of key scale-up development projects

Projects moving through feasibility, site selection and licensing toward commercial execution

Canada 2.5ktpa; industrial use



England 20ktpa; Ammonia

Japan 2.5ktpa; Power & Industry

Korea 10ktpa+; Clean steel

ktpa refers to thousands of tonnes per annum

Whyalla presents a landmark commercial opportunity

A commercially ready pathway to competitive clean steel


Artist impression of Hazer facility integrated into Whyalla steelworks

- M Resources shortlisted as one of two final bidders
- World-class steelmaking partner group assembled by M Resources
- Hazer dual products unlock compelling green-steel economics
- First large-scale steel deployment of the Hazer Process
- KBR-Hazer Alliance de-risks project delivery
- 10-year Santos - SA Government gas supply agreement announced

RESOURCES

Headquartered in Australia, a market leader in the supply of steel making raw materials ranking among the top three seaborne metallurgical coal movers in the world

Positioning Whyalla as a global clean steelmaking pioneer

Keeping steelmaking strong in Whyalla for generations to come

- Community
- Employment
- Investment
- Sustainability

Hallett partnership advances graphite commercialisation

Targets growing demand for alternative concrete materials as supply chains tighten

- Binding MOU to evaluate Hazer Graphite use in low-emissions concrete
- Pathway to long-term graphite offtake
- Leverages recent Boral graphite qualification
- Strengthens Hazer's strategic position in South Australia
- Supports State Government decarbonisation priorities

Hallett Group is the largest supplier of concrete and building materials in South Australia

Further details available in the announcement released to the ASX on the 15th June 2026

POSCO and Hazer collaborate on green steelmaking

Hazer technology is uniquely positioned to support the decarbonisation of the global steelmaking industry

- Extended collaboration to 2028, advancing integration of Hazer's technology into its low-carbon steelmaking process
- POSCO advancing low-carbon hydrogen-based steelmaking technologies (HyREX)
- Hazer collaboration assessing integration of Hazer technology into low-carbon steelmaking process
- Graphite testing successfully completed across several potential applications
- Confirms Hazer strong synergies with iron and steelmaking

Steel making responsible for over 8% of global CO_2 emissions

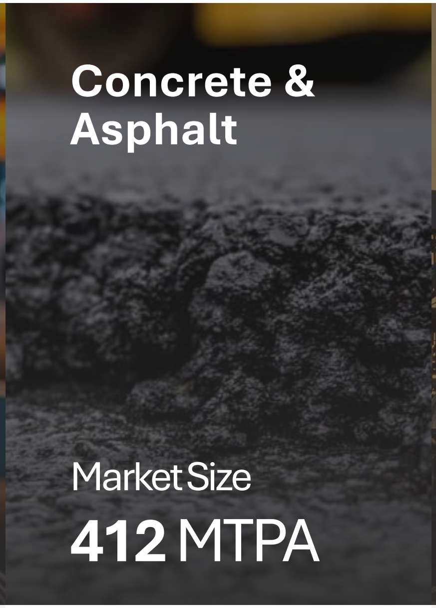

POSCO Steel Mill, image courtesy of The Korea Herald

Further details available in the announcement released to the ASX on the 03rd December 2025

Hazer Graphite is a versatile and valuable product

Testing and product development underway with project partners, potential offtakers and industry experts

- First offtake signed
- Dual-products



- Qualified by Boral
- Hallett deal

- Several global engagements advancing

- Testing ongoing with multiple parties

- Purification to battery-grade confirmed
- Electrical testing underway

- Defence, Rubber, Lubricants ,etc.

Hazer Graphite delivers a LOCAL, LOW-EMISSIONS and SECURE supply of a critical mineral

Market size sources provided on slide 17
MTPA denotes million of tonnes per annum

Hazer's strongest value creation phase

Building a multi-product licensing platform - 2026 Priorities

1. Convert KBR-led opportunities into licensing & projects
2. Progress Canada project towards execution
3. Win Whyalla green steel project
4. Expand graphite offtakes across key industries
5. Secure strategic partnerships and financing

Technology
Proprietary methane pyrolysis technology delivering H_2 and graphite with low emissions

Licensing
License technology and provide standard design, engineering and support

Projects
Customers build and operate commercial-scale plants

Recurring Revenue
Upfront fees, royalties and long-term value creation

Hazer is building a multi-project licensing platform for global energy and critical minerals security

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Assumptions and notes

Slide 6 - H2 cost (US$) per kg by type *(No assurance that actual outcomes will not differ materially from these amounts.)*
Sources: Company analysis and projections for a US-located Hazer-enabled plant of ~50ktpa hydrogen production capacity, modelling a range of notional outcomes:

1. Feedstock gas – Long-term US Henry Hub gas price ~US$2.0/mmbtu,
2. ~US$500/tonne graphitic carbon revenue, offset against operating expenses – pricing referenced with independent reports procured by the company International Market Analysis Research and Consulting (IMARC) specifically tailored "Commodities Market and Pricing Report on Micro Silica (Silica Fume), Green Concrete/Cement, Geopolymer, Asphalt and Bitumen (2021 to 2035)"
3. Location-specific electricity pricing sourced from third-party market references.
4. ~US$130/tonne company estimate for iron ore catalyst supply.
5. Other variables based on business judgement and company analyses.
6. No Government funding, tax incentives or debt funding upside benefit included.
7. Other hydrogen types pricing : https://www.iea.org/reports/global-hydrogen-review-2025

Slide 14: Hazer Graphite is a versatile and valuable product
Adapted from various data sources and studies including:
"Methane Pyrolysis for Hydrogen -Opportunities and Challenges," by Marc von Keitz, 2021, ARPA-E Available: https://www.energy.gov/sites/default/files/2021-09/h2-shot-summit-panel2-methane-pyrolysis.pdf
"R&D Opportunities for Development of Natural Gas Conversion Technologies for Co-Production of Hydrogen and Value-Added Solid Carbon Products" Argonne and Pacific Northwest National Laboratories, Nov 2017 Available: https://www.osti.gov/servlets/purl/1411934
"Natural & Synthetic Graphite: Outlook to 2030," Roskill, Oct 2020
Market sizes are referenced from 3rd party / independent studies that have been procured by Hazer, including the IMARC study referenced above specifically tailored for Hazer.

Abbreviations and units used

CCS Carbon Capture & Storage

CDP Commercial Demonstration Plant

DRP Direct Reduction Process

IP Intellectual Property

FID Final Investment Decision

KTPA thousands of tonne per annum

LCOH Levelised cost of hydrogen

LNG Liquified Natural Gas

MOU Memorandum of Understanding

MMBTU Million British Thermal Units (A thermal unit of measurement for Natural Gas)

MTPA millions on tonne per annum

PDP Process Design Package

SMR Steam Methane Reforming

TPA tonne per annum