NON-DEAL ROADSHOW PRESENTATION

ASX: SSH

INVESTMENT HIGHLIGHTS

HIRE | MINE | OWN – CAPTURING MARGIN ACROSS THE MINING VALUE CHAIN

Hybrid Mining Services / Emerging Mine Owner

Capturing value from hire to production, a structure few sub-$100m ASX companies have achieved.

Consistent Financial Performance

Circa $40m consistent annual revenue, 9 consecutive quarters of positive operating cash flow, 31% EBITDA CAGR since listing.

High-Margin Tribute Mining Model

FY26 marks the operational pivot with securing multiple profit-share gold projects.

Gold Production Pipeline

Opportunity exposure to >100 Koz of near-term WA Gold through profit-share and JV models.

Gold-Focused, Commodity-Diversified Exposure

Core growth centered on Gold with expansion pathways into Critical Minerals.

Proven WA Mining Leadership

Veteran team of expertise to deliver Tier-One contracting capability.

CORPORATE SUMMARY

DANIEL COWLEY-COOPER - Managing Director

- *15+ years in mining services, equipment and workforce resourcing.*
- *Extensive experience in mergers & acquisitions having founded and scaled multiple businesses through growth and divestment.*

STEFAN FINNEY - Executive Director

- *15+ years leading operations, contract delivery and business integration.*
- *Experienced in scaling businesses and optimising large service operations.*

KEVIN MALAXOS - Non-Executive Director

- *35+ years as a mining engineer across surface and underground operations.*
- *Led mine development across multiple commodities in Australia and abroad.*

ASX Code	**SSH**
Market Cap**	**$13.3m**
Share Price**	**$0.145**
Cash at Bank (30 June 2025)	**$4.0m**
Board of Director's*	**23%**
Top 20 Shareholders*	**71%**

**As of 13 October 2025.*
***Based of share closing price as of the 17th of October 2025.*

OUR THREE PILLAR STRATEGY

///KMH

RESOURCE PARTNER

Rental Equipment
Maintenance & Mechanical Services
Workforce Solutions

HIRE

SSH MINING

MINING SERVICES

Tribute Mining, JV & Profit Share (WA Gold)

Technical
Surface
Underground

MINE

SSH GROUP

MINERAL ASSETS

Direct Asset Ownership
Exploration Leases
Mining Leases
Mining Infrastructure

OWN

A GROWING DIVERSIFIED METALS & MINING COMPANY

FY25 HIGHLIGHTS

FINANCIAL

Revenue	$37.4m
Adj EBITDA	$7.3m
Gross Profit	$13.0m
Gross Margin	35%
Cash Balance	$4.0m
Consecutive OCF +ve	9 QTRS

OPERATIONAL

Strategic vision launched to become a diversified metals & mining company.

Mining vertical established with first revenue to commence in FY26.

Completed acquisition of Total Contract Mining.

Hire, Mine, Own - Operating model developed to capture value across the lifecycle of operations.

Contract mining pipeline secured to advance gold projects into production.

Enhanced KMH market presence with our brand roll-up.

300+ MINING & CIVIL ASSETS
200+ WORKFORCE
SERVICING LOCATIONS ACROSS WA

"HIRE SERVICES" VERTICAL

///KMH

Rental Equipment
Maintenance &
Mechanical Services
Workforce Solutions

FY25 SEGMENT HIGHLIGHTS

Revenue	EBITDA	EBT
$37.4m	**$8.5m**	**$2.3m**

KMH has direct exposure to commodities, infrastructure and government projects.

CLIENTS WE SUPPORT

Mining

RioTinto | MINERAL RESOURCES | clough webuild group | ORABANDA MINING | aurenne group MINING

Civil

CPB CONTRACTORS | NRW Holdings | JOHN HOLLAND | AUSTRAL CIVIL | MINING | MARINE | NWMC A TASMEA COMPANY

Construction

MULTIPLEX | DURATEC | PACT | EDGE | ATCO™

UNLOCKING MINING OPPORTUNITIES

"MINING SERVICES" VERTICAL

SSH MINING

Technical
Surface
Underground

"Tribute Mining, Joint Venture & Profit Sharing Arrangements (WA Gold)"

SSH Mining is unlocking high yielding Gold deposits, fast tracking the pathway to production.

- Establishing a continuous pipeline of projects.
- Growing our internal technical team.
- Pursuing mineral assets with immediate development potential.

CURRENT PIPELINE OF MINING PROJECTS

WESTERN GOLD
RESOURCES LIMITED

Preferred contractor to provide mining services for Gold Duke Project.

Stage 1: Circa 42Koz

Location:
Northern Goldfields

HIGH-TECH METALS
LIMITED

Signed profit sharing agreement for Mt Fisher gold stockpile and Wagtail Deposit. Memorandum of understanding for Mt Fisher mine.

Mt Fisher Project: Circa 124Koz

Location:
Northern Goldfields

PURE
RESOURCES LTD

Heads of agreement signed to accelerate the development of Reedy Creek project.

Opportunity for Life Of Mine Contract

Location:
Kimberley

"ASSET OWNERSHIP" VERTICAL

SSH GROUP

Direct Asset Ownership
Exploration Leases
Mining Leases
Mining Infrastructure

Pursues **mineral resource ownership** with a focus on advancing near-term assets into production.

- SSH Group seeks ownership of near-term mineral resource assets.
- Acquire attractive non-core mining assets from other mining companies' portfolios.
- Identify great mining assets that struggle to advance into production.
- Target deals with minimal upfront consideration.
- Identify assets with inherent value.

ACTIVE ASSESSMENT OF PROJECT OWNERSHIP

SSH Group has a strong pipeline of ownership opportunities it is currently conducting non-exclusive and non-binding due diligence.

Current due diligence is focused on advanced WA gold projects on active mining leases.

Internal identification of additional third-party assets, not currently for sale is also continuing.

MINE & ASSET OWNERSHIP

THE OPPORTUNITY
AS A DIVERSIFIED METALS & MINING COMPANY

Develop into a vertically integrated Gold Mining Company.

Low market cap relative to its peers.

Capturing value within our ecosystem of Hire | Mine | Own.

Multiple earning streams.

Strong growth runway via KMH and SSH Mining.

Positioned to become an ASX-listed WA mining success story.

IMPORTANCE NOTICE & DISCLAIMER

Summary Information

This presentation has been prepared by **SSH Group Ltd** ("SSH" or "the Company") and contains summary information about SSH and its subsidiaries. It does **not** purport to be complete and should be read together with SSH's most recent Annual Report and all other announcements lodged with the ASX, available at *www.asx.com.au*. No new material information is included beyond that already disclosed to the market.

No Offer or Advice

This document is **not** a prospectus, product-disclosure statement or other disclosure document under the Corporations Act 2001 (Cth). It is provided for information purposes only and does not constitute an invitation, solicitation, recommendation or offer to subscribe for or purchase any securities. The information has been prepared without taking into account any person's investment objectives, financial situation or needs. Recipients should seek independent professional advice before making any investment decision.

Distribution

This presentation has been authorised for public release and may be shared with shareholders, vendors, customers and other stakeholders. It is provided for general information only and should be read together with the "No Offer or Advice" disclaimer above.

Forward-Looking Statements

This presentation may contain forward-looking statements, including statements of current intent, opinion or expectations regarding SSH's business, results or future operations. Forward-looking statements are based on reasonable assumptions, but are subject to known and unknown risks, uncertainties and other factors that could cause actual results to differ materially from those expressed or implied. Readers are cautioned not to place undue reliance on such statements. Except as required by law, SSH disclaims any obligation to update or revise forward-looking statements.

No Representation or Warranty

SSH, its directors, officers, employees, advisers and agents give no representation or warranty (express or implied) as to the accuracy, reliability or completeness of the information in this presentation, nor they accept no liability for any loss or damage arising from the use of or reliance on this information.

Ongoing Accuracy

SSH Group is not obliged to and does not represent that it will update the presentation for future developments. Totals may not add up precisely due to immaterial rounding. All currency figures are in Australian dollars unless otherwise stated.

SSH Group Ltd
ASX: SSH

INVESTOR ENQUIRIES:
investors@sshgroup.com.au
0428 893 215