

SSH Group Ltd ACN 140 110 130

Interim Chief Financial Officer Completes Term

ASX ANNOUNCEMENT

SSH Group Ltd (ASX: SSH) ("SSH" or "the Company") advises that Ms Anna Lane has concluded her two-year tenure as Interim Chief Financial Officer, effective today.

Ms Lane was appointed to the role on 13 September 2023 and has since provided strong financial leadership, laying a solid foundation for the Company's next phase of growth.

Under her stewardship, SSH has delivered nine consecutive quarters of positive operating cash flow to June 2025, reflecting strengthened financial management and discipline. The Company has also enhanced its capital allocation practices, improved profitability, and reinforced its balance sheet following debt restructuring and a successful capital raise.

The Board and management extend their gratitude to Ms Lane for her dedication and significant contribution, and wish her every success in her future endeavours.

Her responsibilities will now be overseen by the Managing Director and Group Financial Controller, supported by SSH's experienced finance team. This structure provides continuity and ensures the Company maintains its financial discipline and performance.

Managing Director, Mr Daniel Cowley-Cooper, said:

"I thank Anna for her valuable contribution to SSH. She leaves the Company with a stronger finance function and a capable team who are well positioned to support our strategic direction and continued growth."

AUTHORISATION

This release has been authorised in accordance with the Company's published continuous disclosure policy and approved for release by the Board of SSH Group Ltd.

ABOUT SSH GROUP

SSH Group Ltd operates across the Mining, Civil and Construction sectors. Its model, Hire, Mine and Own, underpins its strategy to become a vertically integrated, diversified metals and mining company.



FURTHER DETAILS

Investor Enquiries

Company Secretary

investors@sshgroup.com.au

cosec@sshgroup.com.au

+61 428 893 215

PO Box 189 WELSHPOOL DC 6986